

# S E V E N A C E S

**SEVEN ACES LIMITED (formerly Quantum International Income Corp.)**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED DECEMBER 31, 2019**

**GENERAL**

*The following Management Discussion and Analysis ("MD&A") should be read in conjunction with the condensed interim consolidated financial statements (the "**Financial Statements**") and the notes contained therein of Seven Aces Limited (the "**Company**" or "**Seven Aces**") for the year ended December 31, 2019 and the ten month period ended December 31, 2018.*

*The consolidated financial statements are prepared by management and reported in U.S. dollars, in accordance with International Financial Reporting Standards ("**IFRS**") as issued by the International Accounting Standards Board ("**IASB**").*

*This MD&A was prepared effective April 29, 2020.*

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## FORWARD LOOKING INFORMATION

Certain statements contained in this MD&A constitute forward-looking statements and forward-looking information (collectively, "**Forward-Looking Statements**") and Seven Aces cautions investors about important factors that could cause Seven Aces' actual results to differ materially from those expressed, implied or projected in any Forward-Looking Statements included in this MD&A. Any statements that express, or involve discussions as to, expectations, beliefs, plans, objectives, assumptions or future events or performance (often, but not always, through the use of words or phrases such as "will likely result", "are expected to", "expects", "will continue", "is anticipated", "anticipates", "may", "could", "believes", "estimates", "intends", "plans", "forecast", "projection" and "outlook") are not historical facts and may be Forward-Looking Statements that involve projections, estimates, assumptions, known and unknown risks and uncertainties which could cause actual results or outcomes to differ materially from those expressed in such Forward-Looking Statements or otherwise materially inaccurate. No assurance can be given that these expectations or assumptions will prove to be correct and such Forward-Looking Statements included in this MD&A should not be unduly relied upon. These Forward-Looking Statements speak only as of management's beliefs and expectations as of the date of this MD&A. In addition, this MD&A may contain Forward-Looking Statements drawn from or attributed to third party sources. Accordingly, any such statements are qualified in their entirety by reference to the information discussed throughout this MD&A.

In particular, this MD&A contains Forward-Looking Statements regarding anticipated future financial, structural, growth and operating performance of Seven Aces, including as it pertains to the operations detailed in this MD&A and the deployment of capital into new acquisitions.

Actual results may differ materially due to a number of risks and uncertainties faced by Seven Aces, including, but not limited to: general economic and business conditions; global financial conditions; the failure of Seven Aces to identify future acquisition targets; third parties honouring their contractual obligations with Seven Aces and its subsidiaries; relationships with operating and/or joint venture partners; inaccuracy, incompleteness or omissions in any of the financial and other information upon which management bases its analysis of potential acquisitions; the failure to realize the anticipated benefits of Seven Aces' current and future acquisitions; factors relating to the gaming industry, including reliance on third-party payors for revenue; licensing, certification and accreditation risk; litigation, liability claims; insurance coverage limitations and uninsured risks; dependence on key personnel at the Seven Aces and operations level; competition from other gaming companies; including ability to deliver services in a timely manner; changes in technology, consumer markets or demand for gaming; changes in federal, provincial and foreign content laws and regulations; dependence on third party content producers; competition for, among other things, capital, equipment and skilled personnel; the inability to generate sufficient cash flow from operations to meet future obligations; the inability to obtain required debt and/or equity financing for future acquisitions on suitable terms; competition for acquisition targets; fluctuations in results; and limited diversification of Seven Aces' business industries, structures and operations.

Seven Aces cautions that the list and description of Forward-Looking Statements, risks, assumptions and uncertainties set out above is not exhaustive. Seven Aces will update the Forward-Looking Statements as required by securities law. All Forward-Looking Statements contained in this MD&A are qualified by these cautionary statements.

Unless otherwise specified in this MD&A, information contained in this MD&A is current as of the date of this MD&A. Unless otherwise specified, all dollar amounts herein refer to U.S. dollars. Additional information on these and other factors that could affect the operations or financial results of Seven Aces and its subsidiaries are included in disclosure documents filed by Seven Aces with the securities regulatory authorities, available under Seven Aces' profile on SEDAR at [www.sedar.com](http://www.sedar.com).

## BUSINESS OVERVIEW

Seven Aces Limited's ("**Seven Aces**", "**ACES**" or the "**Company**") mandate is to identify and acquire control positions, provide management oversight, acquisition strategies, and growth capital in gaming, skill gaming, and gaming related markets. Prior to October 2016, Seven Aces' focus was in the healthcare space in the U.S. as the Company owned a 50% interest in a surgery center in New Jersey, U.S. In February 2017, Seven Aces divested of this asset and shifted its focus to gaming and gaming related markets. Seven Aces' vision is to build a diversified portfolio of world class gaming operations. The Company looks to enhance the shareholder value by growing organically and through acquisitions.

On October 21, 2016, the Company acquired a 51% controlling interest in Lucky Bucks, LLC ("**LB**"), which owns and operates coin operated amusement machines ("**COAMs**") in the State of Georgia, United States of America through contracts with location owners. The Company is executing on its acquisition strategy in Georgia, U.S. through LB with a particular focus on cash-flows and high margins. Currently, LB is the largest operator of skill-based gaming machines in State of Georgia based on machine count.

The Company is publicly traded on the TSX Venture Exchange. On February 14, 2019, the Company's shareholders authorized and approved the name change of the Company from "Quantum International Income Corp." to "Seven Aces Limited". Shareholders passed a resolution to amend the Company's articles, completing the shareholder and regulatory processes. The official effective date for the name change was February 14, 2019. Effective February 20, 2019, the Company trades on the TSX Venture Exchange (TSX V) under a new ticker symbol ACES, formerly QIC.

### Operating entities as at:

	<b>December 31, 2019 Ownership Interest</b>	<b>December 31, 2018 Ownership Interest</b>
Quantum Gaming Corp (" <b>QGC</b> ")	100%	100%
Southern Star Gaming, LLC (" <b>SSG</b> ")	100%	100%
Lucky Bucks HoldCo, LLC (" <b>LBH</b> ")	70%	60%
Lucky Bucks, LLC (" <b>LB</b> ")	70%	60%

## Address

The Company's head office/registered and records office is located at 79 Wellington Street West, Suite 1630, Toronto, Ontario, Canada, M5K 1H1.

## Overview of the Georgia COAM Route Operator Market

COAMs are, as defined by the Georgia Lottery Corporation ("GLC"), redemption devices used by the public to provide amusement or entertainment. It requires the payment of a coin, bill, token, ticket, card or similar object and the result of whose operation depends in whole or in part upon the skill of the player. Redemption of the players' winnings can only be made for non-cash business merchandise (including fuel, etc) or lottery tickets at the location where the game is played. Alcohol, tobacco, or firearms cannot be redeemed as COAM prizes.

### There are two types of COAMs:

1. **Class A machines:** which include jukeboxes, crane machines, coin operated pool tables, arcade games, skee ball or similar machines.
2. **Class B machines:** are line-up or match-up video games requiring some skill with successful players able to accrue points or carry over points won on one play to subsequent plays. The player must utilize his/her own skill level in order to win (i.e. nudging the wheel). COAMs with poker, card games, or non-Georgia lottery keno are considered illegal under state law. **All of the Company's machines are classified as Class B.**

### The Class B COAM Gaming Industry is Comprised of Four Segments

3. **Manufacturers:** a person or business that manufactures or assembles the video gaming machines or sell major components or parts (including software or hardware or both) to Class B machine distributors or route operators.
4. **Distributor:** a person or business that buys, sells, or distributes Class B machines or major components or parts of machines to or from the route operators.
5. **Establishment/Location Owner:** is an owner or operator of business establishments where one or more COAMs are available for commercial use and play by the public (i.e. convenience stores, bars/lounges, fraternal organizations, gas stations and veterans clubs).
6. **Route Operators:** is a person or business that owns, services, and maintains the gaming machines for placement in the establishments other than their own. **This is the segment of the market that LB's operations are focused on.**

## Economics of a typical COAM



### Notes:

- (1) The GLC tax rate was 9% until June 30, 2019 then it was increased to 10% as of July 1, 2019 which is the maximum rate.
- (2) Operated by Lucky Bucks

### Gaming revenues from COAMs are incurred as follows:

The GLC receives a set percentage of the machine's net revenues (i.e. all monies put into a machine minus credits paid out to players). The GLC tax rate was 9% until June 30, 2019 then it was increased to 10% as of July 1, 2019 which is the maximum rate. The Class B master license holder (i.e. COAM route operator) enters into an agreement with the location operator (i.e. establishment) where the COAM route operator acts as a principal as it controls the service before the service is provided to the customer.

## OVERALL PERFORMANCE

### Highlights

- Gaming revenue for the year ended December 31, 2019 was \$79.3M, compared to \$59.7M for the ten month period ended December 31, 2018.
- Adjusted EBITDA (defined on page 8 under non-IFRS measures) of \$26.9M compared to adjusted EBITDA of \$22.7M for the ten month period ended December 31, 2018.
- Net income of \$5.84M, compared to a net loss of \$3.34M for the ten month period ended December 31, 2018.
- Basic and diluted income per share of \$0.007 and \$0.006 respectively, compared to a basic and diluted loss per share of \$0.082 in the ten month period ended December 31, 2018.
- Cash flows from operations for the year ended December 31, 2019 was \$15.3M compared to \$13.9M for the ten month period ended December 31, 2018.

## RECENT DEVELOPMENTS:

### Acquisitions completed in the Georgia gaming market

- On February 27, 2019, the Company, through LB, acquired six (6) gaming contracts from Goldstar Amusement 2 LLC (“Goldstar 2”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Goldstar 2 was \$2,087,855, from which \$1,863,594 was paid on closing of the transaction. The remaining \$224,261 was payable to Goldstar 2 upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on April 17, 2019.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On March 8, 2019, the Company, through LB, acquired three (3) gaming contracts from A&R Amusement, LLC (“A&R”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of A&R was \$1,401,601, from which \$1,233,124 was paid on closing of the transaction. The remaining \$168,477 was payable to A&R upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on May 17, 2019.

Subsequent to the acquisition, there was a site closure of a location contract out of the control of the Company. As a result, A&R and the Company agreed to a reimbursement amount of \$970,731 to satisfy the liability associated with the site closure of the location contract. The site closure of the location contract is not a measurement period adjustment. The reimbursement of \$970,731 was recorded as a recovery of cost of acquisition. Intangibles of \$1,016,000 associated with the closed location was written off as impairment cost netted against the recovery of cost of acquisition.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On March 12, 2019, the Company, through LB, acquired four (4) gaming contracts from Universal Games, LLC (“Universal”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Universal was \$1,037,758, from which \$912,852 was paid on closing of the transaction. The remaining \$124,906 was payable to Universal upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on May 8, 2019.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On July 17, 2019, the Company, through LB, acquired four (4) gaming contracts from Ambaji Amusement, LLC (“Ambaji”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Ambaji was \$982,879, from which \$884,329 was paid on closing of the transaction. The remaining \$98,550 was payable to Ambaji upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on September 25, 2019.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On August 16, 2019, the Company, through LB, acquired three (3) gaming contracts from Fareast Amusement Games, LLC (“Fareast”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Fareast was \$650,617, from which \$583,312 was paid on closing of the transaction. The remaining \$67,305 was payable to Fareast upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on February 12, 2020.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On August 23, 2019, the Company, through LB, acquired five (5) gaming contracts from Ambaji Amusement, LLC (“Ambaji 2”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Ambaji 2 was \$3,252,909, from which \$2,946,484 was paid on closing of the transaction. The remaining \$306,425 was payable to Ambaji 2 upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on October 7, 2019.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On September 12, 2019, the Company, through LB, acquired thirteen (13) gaming contracts from Lee Caudell, Inc (“Lee Caudell 2”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Lee Caudell 2 was \$2,014,120, from which \$1,535,874 was paid on closing of the transaction. \$157,311 was payable to Lee Caudell 2 upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on November 27, 2019. An additional \$320,935 will be paid only if revenues from certain locations meet specific revenue thresholds on or prior to March 31, 2020. As at April 29, 2020, the contingent liability is still outstanding as the Company is in the process of finalizing the amount payable.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On September 27, 2019, the Company, through LB, acquired two (2) gaming contracts from Platinum Amusements, LLC (“Platinum”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Platinum was \$566,637 from which \$508,019 was paid on closing of the transaction. The remaining \$58,618 was payable to Platinum upon the satisfaction of certain post-closing obligations. These post-closing obligations have not yet been satisfied.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

- On December 20, 2019, the Company, through LB, acquired two (2) gaming contracts from Lee Caudell, Inc (“Lee Caudell 3”), a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The purchase price of Lee Caudell 3 was \$1,278,250 from which \$1,018,867 was paid on closing of the transaction. \$105,581 was payable to Lee Caudell 3 upon the satisfaction of certain post-closing obligations. These post-closing obligations were satisfied, and the remaining amount was paid on January 27, 2020. An additional \$153,802 will be paid only if revenues from certain locations meet specific revenue thresholds on or prior to September 30, 2020.

The purchase price for the acquisition was funded by LB through proceeds from its multi-draw credit facility.

### **Company recognized in 2019 TSX Venture 50™**

On February 21, 2019, the Company announced that they were recognized in the 2019 TSX Venture 50™ as one of the top performing companies in the diversified industries sector. The TSX Venture 50™ is an award given to the top 10 companies listed on the TSX Venture Exchange in each of the five major industry sectors; mining, oil and gas, clean technology and life sciences, diversified industries and technology.

### **KEY PERFORMANCE INDICATORS**

Key performance indicators that the Company uses to manage its business and evaluate its' financial results and operating performance include revenue, net income (loss), adjusted EBITDA, net debt and enterprise value.

## NON-IFRS MEASURES

### *Adjusted EBITDA*

To supplement our consolidated financial statements presented in accordance with International Financial Reporting Standards ("IFRS"), we use Adjusted EBITDA, a measure we believe is appropriate to provide meaningful comparison with, and to enhance an overall understanding of, our past financial performance and prospects for the future. We believe Adjusted EBITDA provides useful information to both management and investors by excluding specific expenses and items that we believe are not indicative of our core operating results. Adjusted EBITDA is a financial measure that does not have a standardized meaning under IFRS. Adjusted EBITDA is defined as earnings from continuing operations before amortization of property and equipment and intangible assets, amortization of right-of-use asset, financing costs, business acquisition costs, share based compensation, impairment, financing income, gain/loss on settlement of litigation, gain/loss on settlement of accounts payable, fair value change on derivative liability, fair value change on derivative asset, extinguishment of derivative asset, income tax expense – current, income tax expense/recovery – deferred, and foreign exchange.

As there is no standardized method of calculating Adjusted EBITDA, it may not be directly comparable with similarly titled measures used by other companies. The Company considers Adjusted EBITDA to be a relevant indicator for measuring trends in performance and its ability to generate funds to service its debt and to meet its future working capital and capital expenditure requirements. Adjusted EBITDA is not a generally accepted earnings measure and should not be considered in isolation or as an alternative to net income (loss), cash flows or other measures of performance prepared in accordance with IFRS.

The following table presents a reconciliation of the Company's net loss to Adjusted EBITDA:

		Q4	Q3	Q2	Q1	
	Year ended	Three months	Three months	Three months	Three months	Ten months
	December 31,	ended	ended	ended	ended	ended**
	December 31,	December 31,	September 30,	June 30,	March 31,	December
	2019	2019	2019	2019	2019	31, 2018
<b>Net income (loss)</b>	\$ 5,839,873	\$ 1,418,373	\$ (1,787,216)	\$ 2,399,892	\$ 3,808,824	\$ (3,341,799)
<b>Adjustments</b>						
Amortization of property and equipment and intangible assets	12,217,755	3,182,961	3,174,677	3,005,977	2,854,140	7,988,908
Amortization of right-to-use asset	98,549	(68,732)	82,724	50,367	34,190	-
Financing costs	11,071,670	4,314,380	2,438,545	2,268,819	2,049,926	9,976,540
Business acquisition costs	4,098,356	2,914,136	938,702	134,778	110,740	1,109,644
Share based compensation	2,257,917	2,257,917	-	-	-	919,567
Impairment	119,269	(36,631)	65,900	-	90,000	68,982
Financing income	-	-	-	-	-	(10,745)
Gain on settlement of litigation	(455,000)	-	175,000	(630,000)	-	-
Gain on settlement of accounts payable	-	-	-	-	-	(85,400)
Fair value loss on derivative liability	723,433	455,041	1,329,667	69,875	(1,131,150)	932,936
Fair value gain on derivative asset	(7,690,123)	(7,690,123)	-	-	-	-
Extinguishment of derivative asset	-	-	-	-	-	2,765,000
Income tax expense - current	314,454	(535,546)	-	370,000	480,000	2,361,902
Income tax recovery - deferred	(1,721,940)	(1,721,940)	-	-	-	-
Foreign exchange	13,647	18,223	(11,019)	5,127	1,316	(32,027)
<b>Adjusted EBITDA</b>	\$ 26,887,860	\$ 4,508,059	\$ 6,406,980	\$ 7,674,835	\$ 8,297,985	\$ 22,653,508

\*\*Represents results for ten months due to the change in fiscal year end to December 31 from February 28.

***Net Debt***

The Company uses net debt to illustrate how much debt is attributable to ACES after taking into account liquid assets, such as cash of the parent and LB. The Company uses this as an indicator of overall financial position and leverage.

Net debt is a financial measure that does not have a standardized meaning under IFRS. Net debt is defined as 70% (ACES portion) of the face value of the long-term debt including the current portion, net of total cash available less 30% (non-controlling interest) of LB's operating cash.

The following table represents the net debt calculation as at December 31, 2019:

Carrying value of long-term debt	\$	85,220,624
Add: unamortized transaction costs		860,985
<hr/>		
Face value of the long-term debt including current portion		86,081,609
Parent's portion (70%)		60,257,126
Total cash	2,253,170	
Less: Lucky Bucks, LLC operating cash	(2,137,907)	115,263
<hr/>		
ACES' net debt	\$	60,141,863

***Enterprise value***

Total enterprise value is a non-GAAP measure which is calculated by aggregating the market value of common shares, plus face value of the Company's debt, plus book value of non-controlling interest less cash and cash equivalents, including restricted cash. Management believes that total enterprise value provides useful information to investors to assess the overall market value of the Company and as an input to calculate financial ratios. Management utilizes total enterprise value to assess the Company's growth.

Share price as at December 31, 2019 (CAD)	\$	1.34
Outstanding shares		71,932,788
<hr/>		
Market value of common shares (CAD)		96,389,936
FX rate as at December 31, 2019		0.76994
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Market value of common shares (USD)		74,214,467
Face value of total debt (USD)		86,081,609
Book value of non controlling interest (USD)		2,709,437
Cash and cash equivalents including restricted cash (USD)		(5,156,050)
<hr/>		
Total enterprise value (USD)	\$	157,849,463

## SELECTED ANNUAL INFORMATION

	<b>Year ended December 31, 2019</b>	<b>Ten month period ended December 31, 2018</b>
Revenue <sup>(1)</sup>	\$ 79,294,996	\$ 59,713,046
Income (loss) per common share from continuing operations		
Basic <sup>(2)</sup>	0.007	(0.082)
Diluted <sup>(2)</sup>	0.006	(0.082)
Total assets <sup>(3)</sup>	84,630,255	72,484,155
Non-current liabilities <sup>(4)</sup>	77,082,895	62,049,144

**Notes:**

- 1) Revenue increased from \$59,713,046 for the ten month period ended December 31, 2018 to \$79,294,996 for the year ended December 31, 2019. The increase is due to the following reasons:
  - The Company closed nine acquisitions in the year ended December 31, 2019. Please refer to the acquisition Note 5 in the December 31, 2019 audited financial statements to see the breakdown of the revenue earned from each acquisition since the date of acquisition.
  - The year ended December 31, 2019 contains the full year of revenue associated with the two acquisitions closed throughout the ten month period ended December 31, 2018.
  
- 2) Basic and diluted income (loss) per share fluctuates from year to year and is impacted by the amount of the income (loss) incurred and the weighted average number of common shares outstanding. The year ended December 31, 2019 reported an income per share compared to the loss per share during the ten month period ended December 31, 2018.
  
- 3) The change in total assets is due to the following reasons:
  - Intangible assets\*\* and goodwill increased by \$800,881 and \$628,153 respectively, due to location contracts and goodwill acquired respectively, as part of the nine business acquisitions closed in the year ended December 31, 2019.
  - Property and equipment\*\* increased by \$1,215,038 due to \$612,980 of equipment that was acquired as part of the nine business acquisitions and \$2,367,667 of equipment, net of disposals, acquired to deploy in the LB footprint.
  - Prepaid expenses increased by \$1,063,297, primarily due to a \$1,000,000 deposit on an acquisition, which closed on January 29, 2020.
  - Derivative assets increased by \$7,690,123, as a result of a fair value gain related to the prepayment option on the Company's credit facility.
  - During the year ended December 31, 2019, due to the new IFRS 16 standard, the Company was required to capitalize its right-of-use assets. This resulted in a new asset of \$633,973 that did not exist as at December 31, 2018. For additional information, please refer to the Changes in Accounting Policies Note in the consolidated financial statements.

\*\* The intangible assets and property and equipment balance sheet figure represents value net of amortization.

- 4) The change in non-current liabilities is due to the following reasons:
- Long term debt increased by \$15,557,868 due to additional draw downs on the Company's credit facility to fund the nine acquisitions closed and the cancellation of 10% of the NCI membership units during the year ended December 31, 2019, net of principal repayments and accretion of financing costs.
  - During the year ended December 31, 2019, due to the new IFRS 16 standard, the Company was required to record a lease liability. This resulted in a new non-current liability of \$715,055 that did not exist as at December 31, 2018. For additional information, please refer to the Changes in Accounting Policies Note in the consolidated financial statements.

## SUMMARY OF QUARTERLY RESULTS (UNAUDITED)

The table below summarizes selected unaudited financial data for the Company's last eight quarters. The following information is expressed in USD and is derived from the Company's financial information, using accounting policies consistent with IFRS:

### Year ended December 31, 2019

	Three months ended December 31, 2019 ("Q4")		Three months ended September 30, 2019 ("Q3")		Three months ended June 30, 2019 ("Q2")		Three months ended March 31, 2019 ("Q1")	
Revenue <sup>(1)</sup>	\$	19,967,090	\$	19,356,638	\$	19,875,746	\$	20,095,522
Net income (loss) and comprehensive income (loss) <sup>(2)</sup>		1,418,373		(1,787,216)		2,399,892		3,808,824
Basic earnings (loss) per share <sup>(3)</sup>		(0.011)		(0.030)		0.017		0.031
Diluted earnings (loss) per share <sup>(3)</sup>		(0.011)		(0.030)		0.014		0.026

### Ten month period ended December 31, 2018

	One month ended** December 31, 2018 ("Q4 2018")		Three months ended November 30, 2018 ("Q3 2018")		Three months ended August 31, 2018 ("Q2 2018")		Three months ended May 31, 2018 ("Q1 2018")	
Revenue <sup>(1)</sup>	\$	6,604,302	\$	16,819,611	\$	17,012,675	\$	19,276,458
Net income (loss) and comprehensive income (loss) <sup>(2)</sup>		(3,208,884)		743,998		3,098,868		(3,975,781)
Basic earnings (loss) per share <sup>(3)</sup>		(0.045)		(0.005)		0.021		(0.049)
Diluted earnings (loss) per share <sup>(3)</sup>		(0.045)		(0.005)		0.018		(0.049)

\*\*Represents results for one month due to the change in fiscal year end to December 31.

### Notes:

- 1) There is an increase in revenue in Q4 compared to Q3 as a result of the following:
- Q4 includes revenue earned from the business acquisitions closed in the prior quarter
  - Additionally, the Company closed one business acquisition during the quarter and includes revenue from this business acquisition.

There is a slight decrease in revenue in Q3 compared to Q2 as a result of the following:

- March, April and May are typically a higher-than-average revenue generating month, as customers tend to have a higher disposable income in this month due to tax refunds received.
- Summer months are traditionally slower months in the COAM market in Georgia.

There is a slight decrease in revenue in Q2 compared to Q1 as a result of the following:

- March, April and May are typically a higher-than-average revenue generating month, as customers tend to have a higher disposable income in this month due to tax refunds received.
- Summer months are traditionally slower months in the COAM market in Georgia.

Revenue in Q1 is higher than revenue in Q4 2018, as a result of the following reasons:

- Q1 includes revenue earned from the three business acquisitions closed in the quarter.
- Additionally, March is typically a higher-than-average revenue generating month, as customers tend to have a higher disposable income in this month due to tax refunds received.
- Lastly, Q4 2019 includes only one month of operations, as a result of the Company changing its year end to December 31.

Revenue in Q4 2018 is lower than in Q3 2018 due to the fact that Q4 2018 includes only one month of operations as a result of the Company's year end change from February 28 to December 31. Revenue in Q3 2018 is comparable to Q2 2018. The slight decrease is due to some locations that went temporarily offline as a result of the GLC not renewing the location licenses until the locations rectified any outstanding Georgia Department of Revenue ("DOR") issues. These locations are back online and generating revenue now. Revenue decreased from \$19,276,458 in Q1 2018 to \$17,012,675 in Q2 2018. The decrease is due to the fact that March, April and May are typically high revenue generating months for the Company, as customers tend to have a higher disposable income in these months due to tax refunds received during this period. Summer months are also traditionally slow months in the COAM market in Georgia.

- 2) The fluctuations in the quarters stem from the number of business acquisitions closed by the Company. The one-time deal expenses are tied to the number of acquisitions closed in a quarter. Generally, in the last quarter of every fiscal year, there is a spike in expenses as the Company accrues/pays annual performance incentives. Also, as the business has grown there has been a general increase in operating expenses.
- 3) Basic and diluted loss per share fluctuates from period to period and is impacted by the amount of loss incurred and the number of weighted average number of common shares outstanding.

## OPERATING SEGMENTS

Management has identified one reportable business segment which is comprised of three subsidiaries; QGC, SSG and LB (collectively known as “LBL”). This reporting segment is managed separately, and their results are based on internal management information that is regularly reviewed by the chief operating decision maker.

Assets of LBL are held in the USA and all other corporate assets owned at period end are held in Canada.

	Year ended December 31, 2019			Ten months ended December 31, 2018		
	Corporate	LBL	Total	Corporate	LBL	Total
<b>Revenue</b>						
Gaming revenue	\$ -	\$ 79,294,996	\$ 79,294,996	\$ -	\$ 59,713,046	\$ 59,713,046
Location costs	-	(39,647,498)	(39,647,498)	-	(29,856,523)	(29,856,523)
Revenue after location costs	-	39,647,498	39,647,498	-	29,856,523	29,856,523
<b>Operating expenses</b>						
Amortization of property, equipment and intangible assets	-	(12,217,755)	(12,217,755)	-	(7,988,908)	(7,988,908)
Amortization of right-of-use asset	(67,078)	(31,471)	(98,549)	-	-	-
Impairment	-	(119,269)	(119,269)	-	(68,982)	(68,982)
General and administrative expense	(5,438,593)	(13,677,318)	(19,115,911)	(5,484,646)	(3,747,580)	(9,232,226)
	(5,505,671)	(26,045,813)	(31,551,484)	(5,484,646)	(11,805,470)	(17,290,116)
<b>Other expenses</b>						
Finance costs	(14,462)	(11,057,208)	(11,071,670)	(59,752)	(9,916,788)	(9,976,540)
Finance income	-	-	-	10,745	-	10,745
Gain on settlement of accounts payable	-	-	-	85,400	-	85,400
Gain on settlement of litigation	455,000	-	455,000	-	-	-
Fair value loss on derivative liabilities	(723,433)	-	(723,433)	(932,936)	-	(932,936)
Fair value gain on derivative asset	-	7,690,123	7,690,123	-	-	-
Extinguishment of derivative asset	-	-	-	-	(2,765,000)	(2,765,000)
Gain (loss) on foreign exchange	(13,647)	-	(13,647)	32,027	-	32,027
	(296,542)	(3,367,085)	(3,663,627)	(864,516)	(12,681,788)	(13,546,304)
<b>Income (loss) before tax for the year</b>	(5,802,213)	10,234,600	4,432,387	(6,349,162)	5,369,265	(979,897)
<b>Current tax expense</b>	-	(314,454)	(314,454)	-	(1,122,730)	(1,122,730)
<b>Deferred tax expense</b>	-	1,721,940	1,721,940	-	(1,239,172)	(1,239,172)
<b>Net income (loss) after tax for the year</b>	\$ (5,802,213)	\$ 11,642,086	\$ 5,839,873	\$ (6,349,162)	\$ 3,007,363	\$ (3,341,799)
Total current assets	\$ 135,704	\$ 15,640,811	\$ 15,776,515	\$ 269,168	\$ 7,122,060	\$ 7,391,228
Total non-current assets	\$ 259,572	\$ 68,594,168	\$ 68,853,740	\$ 13,744	\$ 65,079,183	\$ 65,092,927
Total liabilities	\$ 5,792,021	\$ 92,625,163	\$ 98,417,184	\$ 8,017,868	\$ 72,959,796	\$ 80,977,664

## RESULTS OF OPERATIONS

The following highlights the changes in selected financial results for the year ended December 31, 2019 compared to the ten month period ended December 31, 2018. The following information is expressed in United States Dollars and is derived from the Company's financial information prepared in accordance with IFRS.

### *Revenue*

Revenue for the year ended December 31, 2019 was \$79,294,996 (ten month period ended December 31, 2018 - \$59,713,046). The increase in revenue is due to the fact that the year ended December 31, 2019 includes revenue from three business acquisitions that the Company closed in Q1, the five business acquisitions that were closed in Q3 and the one business acquisition that closed in Q4. These revenues did not exist in the ten month period ended December 31, 2018. Additionally, the year ended December 31, 2019 includes revenue for the entire year from the two business acquisitions that the Company closed in November 2018. This revenue did not exist for the entire the ten month period ended December 31, 2018.

### *Location Costs*

Location costs were \$39,647,498 and \$29,856,523 for the year ended December 31, 2019 and for the ten month period ended December 31, 2018 respectively. The increase in location costs is directly correlated to the increase in gaming revenue.

### *Amortization of property, equipment and intangibles*

Amortization of intangibles for the year ended December 31, 2019 was \$10,452,146 (ten month period ended December 31, 2018 - \$6,898,042) and amortization of property and equipment for the year ended December 31, 2019 was \$1,765,609 (ten month period ended December 31, 2018 - \$1,090,866).

This increase is a result of the following factors:

- An increase in the value of property, equipment and intangibles is due to the nine acquisitions closed during the year ended December 31, 2019. An outline of the value of assets acquired during the year is shown on the next page.
- The property and equipment that was acquired by the two acquisitions and on-going operations in the ten month period ended December 31, 2018 were subject to a half year amortization policy. For the year ended December 31, 2019, these assets were subject to a full year of amortization, therefore resulting in higher amortization expense for property and equipment.
- The year ended December 31, 2019 included a full twelve months of amortization of the intangibles acquired as part of the two business acquisitions closed in the ten month period ended December 31, 2018.

The Company acquired intangibles and property and equipment as part of its business acquisitions as follows:

**Year ended December 31, 2019 acquisitions:**

	Goldstar Amusement, LLC	A&R Amusement, LLC	Universal Games, LLC	Ambaji Amusement, LLC	Fareast Amusement Games, LLC
Acquisition date	27-Feb-19	8-Mar-19	12-Mar-19	17-Jul-19	16-Aug-19
Purchase cash consideration	\$ 2,087,855	\$ 1,401,601	\$ 1,037,758	\$ 982,879	\$ 650,617
Contingent consideration	-	-	-	-	-
<b>Total consideration</b>	<b>\$ 2,087,855</b>	<b>\$ 1,401,601</b>	<b>\$ 1,037,758</b>	<b>\$ 982,879</b>	<b>\$ 650,617</b>
Allocation of purchase price:					
Property and equipment	88,360	47,260	72,900	65,540	21,980
Brand	11,000	7,000	6,000	6,000	4,000
Owner/operator gaming machine contracts	1,988,495	1,313,000	835,000	894,000	624,637
Goodwill	-	34,341	123,858	17,339	-
	\$ 2,087,855	\$ 1,401,601	\$ 1,037,758	\$ 982,879	\$ 650,617
<b>Acquisition costs</b>	<b>\$ 89,719</b>	<b>\$ 52,837</b>	<b>\$ 40,837</b>	<b>\$ 181,375</b>	<b>\$ 95,406</b>

	Ambaji Amusement, LLC	Lee Caudell, Inc	Platinum Amusements, LLC	Lee Caudell, Inc	Total
Acquisition date	23-Aug-19	12-Sep-19	27-Sep-19	12-Sep-19	
Purchase cash consideration	\$ 3,252,909	\$ 1,693,185	\$ 566,637	\$ 1,124,448	\$ 12,797,889
Contingent consideration	-	320,935	-	153,802	474,737
<b>Total consideration</b>	<b>\$ 3,252,909</b>	<b>\$ 2,014,120</b>	<b>\$ 566,637</b>	<b>\$ 1,278,250</b>	<b>\$ 13,272,626</b>
Allocation of purchase price:					
Property and equipment	86,520	141,300	16,840	72,280	\$ 612,980
Brand	18,000	12,000	3,000	7,000	\$ 74,000
Owner/operator gaming machine contracts	3,035,000	1,643,361	538,000	1,086,000	\$ 11,957,493
Goodwill	113,389	217,459	8,797	112,970	\$ 628,153
	\$ 3,252,909	\$ 2,014,120	\$ 566,637	\$ 1,278,250	\$ 13,272,626
<b>Acquisition costs</b>	<b>\$ 372,362</b>	<b>\$ 211,812</b>	<b>\$ 94,567</b>	<b>\$ 96,085</b>	<b>\$ 1,235,000</b>

**Ten month period ended December 31, 2018 acquisitions:**

	Goldstar Amusement LLC	Feeling Lucky, LLC	Total
Acquisition date	15-Nov-18	21-Nov-18	
Purchase cash consideration	\$ 4,439,644	\$ 4,938,434	\$ 9,378,078
Allocation of purchase price:			
Property and equipment	186,560	172,140	358,700
Brand	30,000	30,000	60,000
Owner/operator gaming machine contracts	4,012,000	4,649,999	8,661,999
Goodwill	211,084	86,295	297,379
	\$ 4,439,644	\$ 4,938,434	\$ 9,378,078
<b>Acquisition costs</b>	<b>\$ 481,466</b>	<b>\$ 433,351</b>	<b>\$ 914,817</b>

**General & administrative costs**

General and administrative costs incurred by nature are as follows:

	<b>For the year ended December 31, 2019</b>	<b>For the ten month period ended December 31, 2018</b>
Acquisition costs <sup>(1)</sup>	\$ 4,098,356	\$ 1,109,644
Professional and advisory fees <sup>(2)</sup>	4,404,752	3,847,284
Regulatory and filing fees	55,612	12,701
Salaries and benefits <sup>(3)</sup>	2,183,488	1,404,768
Share based compensation <sup>(4)</sup>	2,257,917	919,567
Administrative and corporate expenses <sup>(5)</sup>	6,115,786	1,938,262
	<b>\$ 19,115,911</b>	<b>\$ 9,232,226</b>

**Notes:**

- (1) There is an increase in acquisition costs for the following reasons:
  - The acquisition costs for the year ended December 31, 2019 directly relates to the costs associated with the nine acquisitions that the Company closed whereas, for the ten months ended December 31, 2018, the Company closed two acquisitions.
  - During the year ended December 31, 2019, the Company entered into the acquisition compensation waiver agreement with an officer and director of the Company waiving entitlement to any future potential payments relating to acquisition compensation. In consideration for waiving its rights to such payments, the Company agreed to pay Ascendant Group Holdings Inc. payments in the amount of \$2,300,000.
- (2) Professional and advisory fees are higher compared to prior year as the prior period only reflects the expense for ten months. If we annualize the prior period, the professional and advisory fee would be consistent with the current year.
- (3) Salaries and benefits for the year ended December 31, 2019 increased as a result of performance bonuses paid to Anil Damani, CEO of Lucky Bucks of \$575,000, compared to \$200,000 during the ten month period ended December 31, 2018. The increase in salaries and benefits is also a result of the growth in the business.
- (4) Share based compensation for the year ended December 31, 2019 and ten month period ended December 31, 2018 directly relates to options granted to directors, employees and senior management of the Company.
- (5) There is an increase in administrative and corporate expenses due to the following reasons:
  - The Company entered into a consulting agreement for business development services. The consultant provides market research and business development services relating to COAM games in Georgia as well as other markets, which shall include but not be limited to studying rules and regulations, building relationships with the relevant government agencies, and doing field research on optimization of COAM businesses. This did not exist in the ten month period ended December 31, 2018.
  - The Company incurred expenses to promote LB's brand in efforts to stimulate more growth by sponsoring various events and concerts. By sponsoring these events and concerts LB attracts new location owners as these events are attended by gaming audiences. This did not exist in the ten month period ended December 31, 2018.
  - Due to the growth of the business there was an increase in administrative and corporate expenses.

**Finance costs**

There are two significant components of financing costs; interest expense and financing costs that were initially deferred and charged against the loan balance and are expensed over the term of the loan ("accretion expense").

Finance costs consist of the following:

	<b>For the year ended</b>		For the ten month period ended	
	<b>December 31, 2019</b>		December 31, 2018	
<b>Previous long-term debt</b>				
Accretion expense	\$	-	\$	1,219,207
Interest expense		-		946,849
Make whole payment		-		2,373,786
	\$	-	\$	4,539,842
<b>Existing long-term debt</b>				
Accretion expense	\$	3,131,097	\$	815,733
Cash interest expense		6,644,173		3,411,156
Accrued interest expense		1,149,559		1,146,009
Commitment fee		86,451		48,111
Interest expense on lease liability		60,390		-
	\$	11,071,670	\$	5,421,009
<b>Other</b>		-		15,689
<b>Total finance costs</b>	<b>\$</b>	<b>11,071,670</b>	<b>\$</b>	<b>9,976,540</b>

Changes in finance costs were due to:

- Interest expense in the year ended December 31, 2019 increased compared to the ten month period ended December 31, 2018 as the Company drew down on the credit facility to fund the nine acquisitions closed as well as to fund the cancellation of NCI membership units. It also included a full year of interest on the two acquisitions closed in November 2018.
- Accretion expense in the year ended December 31, 2019 increased compared to the year ended December 31, 2018, as a result of the nine acquisitions closed during the year and the associated financing costs being amortized. In addition, the accretion was accelerated as the Company refinanced its existing debt facility with Goldman Sachs Specialty Lending Group, L.P. ("Goldman") subsequent to December 31, 2019.
- A one-time make whole payment of \$2,373,786 was incurred during the ten month period month ended December 31, 2018, relating to the refinance of its existing debt facility with Trive Capital. This expense was included as part of finance costs and was incurred as a result of the early repayment of its prior outstanding long-term debt with Trive Capital.

### ***Gain on settlement of litigation***

The Company had accrued \$630,000 relating to litigation with Columbus LTACH Management LLC and Columbus LTACH, LLC that was filed in the Superior Court of New Jersey. Refer to the 2019 audited financial statements (Note 22) for details regarding litigation. In the ten month period ended December 31, 2018, the Company had accrued \$630,000 which was the best estimate of expected payment. During the year ended December 31, 2019, the Company settled this litigation matter for \$175,000, resulting in a gain on settlement of litigation for \$455,000.

### ***Fair value loss on derivative liabilities***

As of December 31, 2019, there are 4,188,022 (December 31, 2018 – 5,985,904) warrants outstanding and the Company recorded a derivative liability with a value of \$3,248,304 (December 31, 2018 - \$3,354,662). The fair value loss on derivative liabilities for the year ended December 31, 2019 of \$723,433 (December 31, 2018 – \$932,936) relates to the fair value change in the warrant derivative liability.

### ***Fair value gain on/extinguishment of derivative asset***

The early repayment option tied to the long-term debt resulted in an embedded derivative that required separation from the credit facility with Goldman. During the year ended December 31, 2019, there was a fair value gain on derivative asset of \$7,690,123.

During the ten month period ended December 31, 2018, the Company refinanced its previous debt facility with Trive Capital (April 9, 2018) and the Company wrote down the aggregate fair value of the derivative asset to a value of \$Nil, resulting in a fair value loss on extinguishment of \$2,765,000.

### ***Financial performance***

The Company recognized net income of \$5,839,873 for the year ended December 31, 2019, compared to a net loss of \$3,341,799 for the ten months ended December 31, 2018. This is primarily as a result of the fair value gain on derivative asset.

### ***Financial condition***

As at December 31, 2019, the Company reported a working capital deficiency of \$9,999,593 compared to a deficiency of \$8,182,630 at December 31, 2018. Working capital is calculated by subtracting current liabilities from current assets without taking into consideration the derivative asset and liability. The working capital deficiency is largely a result of the requirement to report 12 months of principal debt repayments as a current liability. If we adjust these instalment payments from current liabilities, the Company has a negative working capital of \$1,146,809 as of December 31, 2019.

## QUARTER ENDED DECEMBER 31, 2019

The quarter ended December 31, 2019 (“Q4”) includes three full months of revenue and expenses, whereas the quarter ended December 31, 2018 (“Q4 2019”) includes one month of revenue and expenses, as a result of the Company’s fiscal year end change from February 28 to December 31.

### *Revenue*

Revenue for the three month period December 31, 2019 was \$19,967,090, compared to \$6,604,302 for the one month period ended December 31, 2018. The increase is a result of:

- The one month period ended December 31, 2018 only represents one month of operations due to the year end change from February 28 to December 31.
- Three business acquisitions were closed in Q1, five in Q3, and one in Q4. These revenues were included in the three month period ended December 31, 2019, but not in the one month ended December 31, 2018.

### *Location Costs*

Location costs were \$9,983,545 and \$3,302,151 for the three month period ended December 31, 2019 and one month period ended December 31, 2018 respectively. Location costs are directly correlated to the change in gaming revenue.

### *Amortization of property, equipment and intangibles*

Amortization of intangibles for the three month period ended December 31, 2019 was \$2,643,105 (one month period ended December 31, 2018 - \$842,936) and amortization of property and equipment for the three month period ended December 31, 2019 was \$539,856 (one month period ended December 31, 2018 – \$129,586).

This increase is a direct result of the increase in the value of property, equipment and intangibles due to acquisitions, which is driven by capital expenditures and assets purchased via acquisition.

### *Financial performance*

The Company recognized net income of \$1,418,373 for the three month period ended December 31, 2019, compared to a net loss of \$3,208,884 for the one month period December 31, 2018. This is primarily as a result of the net impact of the Company recording a fair value gain on derivative asset and the costs relating to the acquisition compensation waiver buyout.

## LIQUIDITY AND CAPITAL RESOURCES

To date, the Company has financed its operations and growth through debt, equity and internally generated cash flows from gaming revenue.

### *Cash*

As at December 31, 2019, the Company's cash decreased by \$213,249 from December 31, 2018. We currently believe that our cash, cash flows from operations and borrowing availability under our long-term debt facility will be sufficient to meet our capital requirements during the next 12 months.

Our operating results and performance depend significantly on national, regional and local economic conditions and their effect on consumer spending. Declines in consumer spending would cause revenues generated in our gaming business to be adversely affected.

### *Cash Used In/Generated from Operating Activities*

Cash generated from operating activities during the year ended December 31, 2019 was \$15,275,101 compared with \$13,953,554 of cash generated from operating activities during the ten months ended December 31, 2018. Cash generated in operating activities during the year ended December 31, 2019 consisted of (i) \$14,594,867 of cash used from revenue net of operating, general and administrative, regulatory compliance and professional fees and (ii) there was a \$680,234 increase in cash due to change in non-cash operating working capital.

Cash generated from operating activities during the ten month period ended December 31, 2018 consisted of (i) \$12,522,306 cash flows from revenue net of operating, general and administrative, regulatory compliance and professional fees and (ii) there was a \$1,431,248 increase in cash due to change in non-cash operating working capital.

### *Cash Used In/Generated from Investing Activities*

Cash used in investing activities during the year ended December 31, 2019 was \$21,181,972, compared with \$17,131,489 of cash used in investing activities during the ten month period ended December 31, 2018. Cash used in investing activities during the year ended December 31, 2019 included cash spent on nine business acquisitions of \$13,272,626, cash paid on cancellation of NCI membership units of \$6,715,265, cash refunded on acquisition of \$970,731, cash due from related party of \$425,000, cash used on intangible asset additions of \$311,534, and cash paid to acquire property and equipment of \$1,428,278.

Cash used in investing activities during the ten month period ended December 31, 2018 included cash spent on business acquisitions of \$9,378,078, cash paid for an additional 9% interest in LB of \$6,000,000 and cash paid to acquire property and equipment of \$1,753,411.

### ***Cash Used In/Generated from Financing Activities***

Cash generated from financing activities during the year ended December 31, 2019 was \$5,693,622 compared with \$927,623 of cash used in financing activities during the ten month period ended December 31, 2018. Cash used in financing activities during the year ended December 31, 2019 included proceeds from long term debt of \$21,498,371, repayment of long-term debt of \$6,521,857, repayment of lease liabilities of \$121,819, repurchase of the Company's common shares of \$3,161,683, debt transaction costs of \$214,307, and cash distributions of \$5,785,083 paid to non-controlling interest.

Cash generated from financing activities during the ten month period ended December 31, 2018 included proceeds from long term debt of \$75,704,240, proceeds from long term debt for vehicles \$70,428, repayment of long term debt of \$63,087,068, debt transaction costs of \$4,593,508, restricted cash of \$1,000,000, proceeds of \$215,869 from options exercised and cash distributions of \$6,382,338 paid to non-controlling interest.

### ***Working Capital***

As of December 31, 2019, the Company had negative net working capital of \$9,999,593 compared with negative net working capital of \$8,182,630 as of December 31, 2018. Working capital is calculated by subtracting current liabilities from current assets without taking into consideration the derivative asset and liability.

The working capital deficiency as of December 31, 2019 is a result of the requirement to report 12 months of principal debt repayments as a current liability. If we adjust these installment payments from current liabilities, the Company has a negative working capital of \$1,146,809.

The Company has worked to reduce and settle liabilities that existed from its prior business ventures and it expects positive working capital going forward as a result of the cash flowing nature of its gaming business in Georgia.

### ***Recent Financings***

<b>Financing</b>	<b>Purpose of Financing</b>	<b>Actual use of proceeds</b>
On February 27, 2019, LB obtained financing of \$2,278,065.	To fund the acquisition of Goldstar Amusements LLC.	Loan proceeds were used as intended.
On March 8, 2019, LB obtained financing of \$1,473,556.	To fund the acquisition of A&R Amusement, LLC.	Loan proceeds were used as intended.
On March 12, 2019, LB obtained financing of \$1,110,208.	To fund the acquisition of Universal Games, LLC.	Loan proceeds were used as intended.
On July 15, 2019, LB obtained financing of \$6,850,000.	To repurchase and cancel shares owned by the non-controlling interest.	Loan proceeds were used as intended.
On July 17, 2019, LB obtained financing of \$1,300,000.	To fund the acquisition of Ambaji Amusement, LLC.	Loan proceeds were used as intended.
On August 16, 2019, LB obtained financing of \$800,000.	To fund the acquisition of Fareast Amusement Games, LLC.	Loan proceeds were used as intended.
On August 23, 2019, LB obtained financing of \$3,600,000.	To fund the acquisition of Amabji Amusement, LLC.	Loan proceeds were used as intended.
On September 12, 2019, LB obtained financing of \$2,050,000.	To fund the acquisition of Lee Caudell, Inc.	Loan proceeds were used as intended.
On September 27, 2019, LB obtained financing of \$700,000.	To fund the acquisition of Platinum Amusement Games, LLC.	Loan proceeds were used as intended.
On December 20, 2019, LB obtained financing of \$1,300,000.	To fund the acquisition of Lee Caudell, Inc.	Loan proceeds were used as intended.

### ***Liquidity Outlook***

The Company's cash flow is generated largely from the distributions received from its interest in LB. We currently believe that our cash and cash equivalents, cash flows from operations and borrowing availability under our credit facility will be sufficient to meet our capital requirements for the next twelve months. Given the cash flowing nature of LB's business there is a clear line of sight into the cash flow from operations and both LB and the Company's cash needs are satisfied by the cash generated by LB.

The Company monitors cash on a regular basis and reviews expenses and overhead to ensure costs and commitments are being paid in a timely manner. Management has worked with and negotiated with vendors to ensure payment arrangements are satisfactory to all parties and that monthly cash commitments are managed within the Company's operating cash flow capabilities.

Management's goal is to maintain financial flexibility in order to preserve its ability to meet financial obligations, including debt servicing payments and ultimately dividend payments to shareholders in the future. Management consistently monitors its subsidiaries' debt covenants.

Furthermore, management attempts to deploy capital to provide an appropriate investment return to its shareholders.

### ***Other Items Affecting Liquidity***

Items that may affect the liquidity of the Company for the next twelve months include (1) capital requirements pertaining to the maintenance of COAM machines and other capital expenditure requirements, (2) capital expenditure needs to improve the Company's newly acquired warehouse in the State of Georgia, and (3) contractual obligations pertaining to the Company's debt covenants.

### ***Capital Management***

The Company manages and adjusts its capital structure based on available funds in order to support its operations and acquisitions. The capital of the Company consists of share capital, warrants and long-term debt. The Board of Directors do not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain future development of the business.

As the Company continues to assess and seeks to acquire additional businesses, the Company may continue to rely on capital markets to support continued growth. Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable.

The Company monitors its capital structure and must comply with certain financial covenants related to its' long-term debt. The Company intends to manage its capital by operating at a level that provides a conservative margin compared to the limits of its covenants.

The Company's credit facility contains the following covenants:

- **Fixed Charge Coverage Ratio**: LB cannot permit the Fixed Charge Coverage Ratio as of the last day of any fiscal year, beginning with the fiscal quarter ending June 30, 2018, to be less than 1.25:1.00.
- **Leverage Ratio**: LB cannot permit the Leverage Ratio as of the last day of any fiscal quarter, beginning with the fiscal quarter ending June 30, 2018, to exceed the correlative ratio indicated below:

<b><u>Fiscal Quarter Ending</u></b>	<b><u>Leverage Ratio</u></b>
June 30, 2018; and September 30, 2018	3.00:1.00
December 31, 2018; March 31, 2019; June 30, 2019; September 30, 2019; December 31, 2019; March 31, 2020; June 30, 2020; and September 30, 2020	2.75:1.00
December 31, 2020 and each Fiscal Quarter thereafter	2.50:1.00

- **Minimum Consolidated Liquidity**: Consolidated liquidity is defined as an amount determined for LBH and LB on a consolidated basis equal to unrestricted cash of LBH and LB in which GSSLG has a first priority perfected lien. LBH and LB cannot permit

consolidated liquidity at any time to be less than the sum of (x) \$1,000,000 plus (y) the Quarterly ECF Holdback at such time.

As at December 31, 2019, the Company was in compliance with the financial covenants related to its term loan and multi draw credit facility.

### ***Other Opportunities***

We may investigate and pursue expansion opportunities in our existing or new markets. Such expansions will be influenced and determined by a number of factors, which may include licensing availability and approval, suitable investment opportunities and availability of acceptable financing. Investigation and pursuit of such opportunities may require LB to make substantial investments or incur substantial costs, which we may fund through cash flows from operations or borrowing availability under our long-term debt facility. To the extent such sources of funds are not sufficient, LB may also seek to raise such additional funds through public or private equity or debt financings or from other sources. No assurance can be given that additional financing will be available or that, if available, such financing will be obtainable on terms favorable to us. Moreover, we can provide no assurances that the investigation or pursuit of an opportunity will result in a completed transaction.

## **RELATED PARTY TRANSACTIONS**

As of December 31, 2019, the Company's related parties and key management personnel consists of the Company's directors and executive officers.

<u>Name/ Corporate Entity</u>	<u>Relationship</u>	<u>Nature of Transaction</u>
Chad Williams/Gray Sky LLC	Chairman & Director	Director's fees and share-based compensation
Manu K. Sekhri/ Ascendant Group Holdings Inc.	CEO & Director	Consulting fees and share-based compensation
Peter Shippen/ Extra Medium Inc.	Director	Director's fees and share-based compensation
Mark Lerohl/Lerohl Consulting Inc.	Director	Director's fees and share-based compensation
Sheila Ogilvie-Harris/ Ballakilley Property Holdings Limited	Director	Director's fees and share-based compensation
Kurt Freedlund	Director	Director's fees and share-based compensation
Anil Damani	CEO, Lucky Bucks, LLC and 30% <sup>(1)</sup> shareholder of Lucky Bucks Holdco, LLC	Management salaries and distributions
Ryan Bouskill/ Durward Jones Barkwell & Company LLP/ 2568646 Ontario Inc.	CFO	Consulting fees and share-based compensation

(1) On July 15, 2019 Anil Damani's interest in Lucky Bucks Holdco, LLC was reduced to 30% from 40%.

Key management personnel are those people that have authority and responsibility for planning, directing and controlling the activities of the Company, directly and indirectly. As of December 31, 2019, the Company's key management personnel consisted of the Company's directors and senior management. The Company incurred fees and expenses in the normal course of operations in connection with the key management and directors. Details are as follows:

	Year ended December 31, 2019	Ten months ended December 31, 2018
Salaries and short term benefits <sup>(1)</sup>	\$ 815,000	\$ 400,000
Director fees <sup>(2)</sup>	338,428	254,529
Share based compensation <sup>(3)</sup>	2,227,294	888,456
Consulting fees <sup>(4)</sup>	5,417,436	3,204,290
	<u>\$ 8,798,158</u>	<u>\$ 4,747,275</u>

**Notes:**

- (1) Salary and short-term benefits and bonus paid to Anil Damani for carrying out the CEO function at LB. During the year ended December 31, 2019, the Company incurred salaries and short-term benefits of \$240,000 (ten month period ended December 31, 2018 - \$200,000) and paid discretionary performance bonuses of \$575,000 (ten month period ended December 31, 2018 - \$200,000) to Anil Damani. As at December 31, 2019, \$Nil (2018 - \$200,000) was owed relating to these salaries and short-term benefits.
- (2) Honorarium for serving as directors of the Board. As at December 31, 2019, the Company owed \$93,300 relating to director fees (2018 – \$94,550).
- (3) To provide meaningful incentives, the Company issued share based compensation to directors, employees and senior management.
- (4) During the year ended December 31, 2019, the Company incurred consulting fees of \$1,152,959 (ten month period ended December 31, 2018 - \$913,417) from Ascendant Group Holdings Inc., a company controlled by Manu K. Sekhri (CEO of the Company). In addition, the Company paid performance incentives of \$409,341 (ten month period ended December 31, 2018 – \$516,537) to Ascendant Group Holdings Inc., which are directly tied to business acquisitions. The Company also paid a discretionary annual performance incentive of \$1,400,000 (ten month period ended December 31, 2018 – \$1,582,000) to Ascendant Group Holdings Inc. As at December 31, 2019, \$1,948,963 (2018 - \$2,098,536) was owed relating to these consulting fees.

During the year ended December 31, 2019, the Company entered into the Acquisition Compensation Waiver Agreement with an officer and director of the Company waiving entitlement to any future potential payments relating to acquisition compensation. The acquisition compensation was defined in the Consulting Agreement dated April 1, 2016 between the Company and Ascendant Group Holdings Inc., a corporation controlled by the CEO, Manu Sekhri. The acquisition compensation was 2% percent of the total value of all forms of payment made and liabilities assumed pertaining to each acquisition multiplied by a number reflective of shareholder return between the public announcement of the acquisition and closing of the acquisition. In consideration for waiving its rights to such payments, the Company agreed to pay Ascendant Group Holdings Inc. payments in the amount of \$2,300,000.

Of this amount, \$1,281,721 was used by the officer to exercise options and common share purchase warrants on November 4, 2019 and the remaining \$1,018,279 will be paid in equal, pro-rated monthly installments during 2020.

During the year ended December 31, 2019, the Company incurred consulting fees of \$155,636 (ten month period ended December 31, 2018 – \$192,336) from an accounting firm which carried out duties of the CFO. As at December 31, 2019, \$17,894 (2018 - \$8,283) was owed relating to these consulting fees. These consulting fees were incurred by the Company for Ryan Bouskill to carry out the CFO duties.

During the year ended December 31, 2019, the Company paid rent of \$Nil (ten month period ended December 31, 2018 - \$60,222) to Ascendant Group Holdings Inc., a company controlled by Manu K. Sekhri (CEO of the Company).

During the year ended December 31, 2019, total distributions declared by Lucky Bucks Holdco, LLC to Anil Damani, CEO of Lucky Bucks, LLC and 30% (2018 – 40%) shareholder of Lucky Bucks Holdco, LLC totaled \$5,643,272 (ten month period ended December 31, 2018 – \$5,931,906). As at December 31, 2019, \$294,461 (2018 - \$436,272) was owed relating to these distributions.

As at December 31, 2019, \$32,853 (2018 - \$44,853) is due from the Anil Damani, CEO of Lucky Bucks, LLC and 30% (2018 – 40%) shareholder of Lucky Bucks Holdco, LLC.

During the ten month period ended December 31, 2018, the Company engaged in a foreign exchange transaction with a director of the Company in which the Company exchanged CAD \$783,926 for USD \$611,648.

In connection with the transaction summarized in Note 4(b) of the consolidated financial statements, SSG has committed to reduce the balance owing to Lucky Bucks Holdco, LLC in an effort to ensure Lucky Bucks Venture, Inc receives its entitled share of 30% and is the same economic position prior to this transaction. As of December 31, 2019, SSG paid \$425,000 to Lucky Bucks Holdco, LLC to reduce the intercompany balance, which was then advanced to Lucky Bucks Ventures, Inc. Also, during the year ended December 31, 2019, SSG reimbursed interest of \$104,455 to Lucky Bucks Ventures, Inc.

The above transactions occurred in the normal course of operations and are measured at the amount of consideration established and agreed to by the related parties. All amounts due from (to) related parties are non-interest bearing, unsecured and due on demand.

## **SUBSEQUENT EVENTS**

### ***Acquired Four Gaming Contracts from J&G Amusement, Inc (“J&G”)***

On January 16, 2020, Lucky Bucks, LLC, a company controlled by the Company, acquired four location contracts from J&G, a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The respective purchase price was \$1,464,956, of which, \$137,668 will be paid upon the satisfaction of certain post-closing obligations.

The financing was provided by the lender pursuant to the financing agreement dated November 14, 2018.

### ***Signed \$165M Credit and Security Agreement***

On January 29, 2020, the Company closed a \$165,000,000 credit facility agreement with a syndicate of lenders led by KeyBank National Association. KeyBank National Association and KeyBanc Capital Markets Inc. are acting as a joint lead arranger and joint bookrunner, and as administrative agent and collateral agent under the credit facility.

The Company used this new credit facility to settle all its liabilities under the credit facility described in Note 11 of the consolidated financial statements.

The credit facility has the following terms:

- The credit facility is comprised of a revolving credit facility in an aggregate principal committed amount of \$50,000,000, an initial term loan facility in an aggregate principal funded amount of \$100,000,000, and a delayed draw term loan facility in an aggregate principal committed amount of \$15,000,000.
- On the initial date of funding, \$11,150,000 of the revolving credit facility, the full \$100,000,000 of the initial term loan facility, and \$15,000,000 delayed draw term loan were drawn by the Company.
- The interest rate under the credit facility is LIBOR plus a margin between 2.0% and 2.75% (or a base rate equivalent) based on the Company's total leverage ratio.
- The maturity date of the credit facility is five years after closing.
- The principal amount of the credit facility shall be repaid in quarterly installments commencing on June 30, 2020. Each installment will be equal to the product of the aggregate principal funded, multiplied by 1.875%. Commencing June 30, 2023, the factor is increased to 2.5%

In connection with the arrangement of the credit facility, the Company paid \$1,754,800 of transaction costs and will also pay an annual administration fee.

The credit facility is secured by substantially all of the assets of the Company and a pledge of the equity instruments in the Company's immediate parent company and is to be guaranteed by any of the Company's future subsidiaries.

### ***Acquired 160 Gaming Contracts from Shivbhakti, Inc***

On January 29, 2020, the Company, acquired 160 location contracts from Shivbhakti, Inc, a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The respective purchase price was \$32,500,000, of which the Company has paid a deposit of \$1,000,000, as at December 31, 2019 and \$750,000 will be paid upon the satisfaction of certain post-closing obligations.

As at April 29, 2020, the purchase price allocation has not been finalized.

The financing was provided by the lender pursuant to the financing agreement dated January 29, 2020.

***Acquired Three Gaming Contracts from Topaz Amusement, LLC (“Topaz”)***

On February 26, 2020, the Company, acquired three location contracts from Topaz, a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The respective purchase price was \$1,850,135, of which, \$173,450 will be paid upon the satisfaction of certain post-closing obligations.

The financing was provided by the lender pursuant to the financing agreement dated January 29, 2020.

***Acquired Four Additional Gaming Contracts from J&G Amusement, Inc (“J&G2”)***

On February 26, 2020, the Company, acquired four location contracts from J&G2, a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The respective purchase price was \$1,527,488 of which, \$143,202 will be paid upon the satisfaction of certain post-closing obligations.

The financing was provided by the lender pursuant to the financing agreement dated January 29, 2020.

***Acquired Three Additional Gaming Contracts from Topaz Amusement, LLC (“Topaz 2”)***

On March 24, 2020, the Company, acquired three location contracts from Topaz 2, a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The respective purchase price was \$1,220,465, of which, \$110,951 will be paid upon the satisfaction of certain post-closing obligation

The financing was provided by the lender pursuant to the financing agreement dated January 29, 2020.

***Acquired Four Additional Gaming Contracts from J&G Amusement, Inc (“J&G3”)***

On March 24, 2020, the Company, acquired four location contracts from J&G3, a digital skill-based gaming terminal operator based in the U.S. State of Georgia.

The respective purchase price was \$2,475,000, of which, \$375,000 will be paid upon the satisfaction of certain post-closing obligations. Pursuant to the terms of the J&G acquisition, the aggregate purchase price payable to J&G will be adjusted up or down based on the actual performance for the six month period of February 1, 2020 to July 31, 2020 for the acquired location contracts.

The financing was provided by the lender pursuant to the financing agreement dated January 29, 2020.

## COVID-19

Since December 31, 2019, the outbreak of the novel strain of coronavirus, specifically identified as “COVID-19,” has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally resulting in an economic slowdown. Global equity markets have experienced significant volatility and weakness. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions.

Based on the operational results up to April 29, 2020, the financial impact of COVID-19 on the Company has been minimal as many of the location are gas stations and convenience stores which are considered essential services. The Governor of Georgia announced on April 20, 2020 that some businesses were permitted to reopen their doors on April 24, 2020 to the public with more following on April 27, 2020.

The future developments of COVID-19 are still highly uncertain and cannot be predicted with any meaningful precision, including new information which may emerge concerning the severity of the COVID-19 virus and the actions required to contain the COVID-19 virus or remedy its impact, among others. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Company and its operating subsidiaries in future periods.

## STOCK PERFORMANCE FOR THE YEAR

Time frame: January 1, 2019 to December 31, 2019



## **CRITICAL ACCOUNTING ESTIMATES AND USE OF JUDGEMENT**

There have been no changes in the Company's critical accounting estimates and use of judgements in the year ended December 31, 2019. Further information on the Company's critical accounting estimates and use of judgements can be found in the Note 2 of the consolidated financial statements for the year ended December 31, 2019.

## **RECENT ACCOUNTING PRONOUNCEMENTS**

### **Changes in Accounting Policies Adopted**

#### **IFRS 16 ("Leases")**

In January 2016, the IASB released IFRS 16 ("Leases") replacing IAS 17 ("Leases") and related interpretations. The new standard eliminates the classification of leases as either operating or finance leases for lessees and requires the recognition of assets and liabilities for all leases, unless the lease term is twelve months or less or the underlying asset has a low value.

IFRS 16 is effective for reporting periods beginning on or after January 1, 2019.

The Company adopted IFRS 16, effective January 1, 2019, using the modified retrospective approach and has not restated prior periods for the impact of IFRS 16. Comparative information is still reported under IAS 17.

On initial adoption, the Company applied the following practical expedients permitted under the standard:

- Short-term leases that have been identified at January 1, 2019 are not recognized in the consolidated statement of financial position.
- Leases with terms ending within 12 months of January 1, 2019 are treated as short-term leases and have not been recognized in the consolidated statement of financial position.
- Initial direct costs were excluded from the measurement of right-of-use assets for the purpose of initial measurement on transition.
- The Company elected to measure the right-of-use asset at an amount equal to the lease liability adjusted for any prepaid or accrued lease payments that existed at the date of transition.
- Leases of low value (underlying assets with a value of \$5,000 or less) are recognized as an expense on a straight-line basis over the lease term.
- The Company elected the practical expedient that permits an entity not to reassess whether a contract is, or contains, a lease at the initial date of application.
- Instead of performing an impairment review on the right-of-use assets at the date of initial application, the Company has relied on historic assessment as to whether leases were onerous immediately before the date of initial application of IFRS 16.

On transition to IFRS 16, the incremental borrowing rate applied to lease liabilities recognized under IFRS 16 ranged from 5.25% to 8.00%

On transition to IFRS 16, the Company recognized right-of-use assets and lease liabilities. This non-cash adjustment has been excluded from the consolidated statements of cash flows. There was no impact on opening retained earnings.

The following table reconciles the Company's operating lease commitments at December 31, 2018, as previously disclosed in the Company's consolidated financial statements, to the lease liabilities recognized on initial application of IFRS 16 at January 1, 2019:

Operating lease commitments at December 31, 2018	\$	1,596,250
Short term leases		(63,218)
Less: estimated variable lease payments		(216,180)
	\$	1,316,852
Discounted using incremental borrowing rates		(454,510)
<u>Lease liabilities recognized at January 1, 2019</u>	\$	<u>862,342</u>

Please refer to Note 8 of the consolidated financial statements for movements during the year ended December 31, 2019.

### **Recent accounting pronouncements**

#### Amendments to IFRS 3 ("Business Combinations")

The IASB issued amendments to IFRS 3 – Business Combinations to revise the definition of a business. This amended definition states that a business must include inputs and a process and clarified that the process must be substantive and the inputs and process must together significantly contribute to operating outputs. In addition it narrows the definitions of a business by focusing the definition of outputs on goods and services provided to customers and other income from ordinary activities, rather than on providing dividends or other economic benefits directly to investors or lowering costs and added a test that makes it easier to conclude that a company has acquired a group of assets, rather than a business, if the value of the assets acquired is substantially all concentrated in a single asset or group of similar assets.

The amendments are effective for business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after January 1, 2020 and to asset acquisitions that occur on or after the beginning of that period. There will be no impact on transition as the amendments are effective for business combinations for which the acquisition date is on or after the transition date. For acquisitions that do not meet the definition of a business under IFRS 3, the Company follows guidelines for asset acquisition, where the consideration paid is allocated to assets acquired based on fair values on the acquisition date and transaction costs are capitalized and allocated to the assets acquired.

Subsequent to December 31, 2019, the Company entered into transactions with certain vendors to acquire additional location contracts. Management is currently assessing in accordance with the amendments to IFRS 3 effective January 1, 2020.

## FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

Financial assets and financial liabilities were as follows:

<b>Financial assets at amortized cost</b>	<b>December 31, 2019</b>	December 31, 2018
Cash	\$ 2,253,170	\$ 2,466,419
Restricted cash	2,902,880	2,735,586
Accounts receivable	2,330,693	2,065,871
Related party receivable	457,853	44,853
	<b>\$ 7,944,596</b>	<b>\$ 7,312,729</b>

<b>Financial liabilities at amortized cost</b>	<b>December 31, 2019</b>	December 31, 2018
Accounts payable and accrued liabilities	\$ 5,153,654	\$ 5,638,444
Distribution payable	294,461	436,272
Related party payable	3,060,542	2,393,086
Long-term debt	85,220,624	67,327,321
	<b>\$ 93,729,281</b>	<b>\$ 75,795,123</b>

<b>Fair value through profit and loss, assets (liabilities)</b>	<b>December 31, 2019</b>	December 31, 2018
Derivative asset	\$ 7,690,123	\$ -
Derivative liability	(3,248,304)	(3,354,662)
Contingent liability	(474,737)	-
	<b>\$ 3,967,082</b>	<b>\$ (3,354,662)</b>

As of December 31, 2019, the Company's financial instruments consists of cash, restricted cash, accounts receivable, related party balances, accounts payable and accrued liabilities, distribution payable, contingent liability, long-term debt, and derivative liability.

The carrying value of cash, restricted cash, accounts receivable, related party balances, accounts payable and accrued liabilities, long-term debt, and distribution payable approximate their respective fair values due to their short-term maturities.

The carrying amounts of long-term debt approximate its fair value since the interest rate on this instrument approximates the current market rates offered to the Company. On initial recognition, the fair value of long-term debt was established based on the current interest rates, market values and pricing of financial instruments with comparable terms.

The Company measures the derivative liability at fair value at the end of the reporting period. The Company's risk exposures and the impact on its financial instruments are summarized below.

### Credit Risk

Credit risk is the risk of financial loss to the Company if a counterparty to a financial instrument fails to meet its contractual obligations. Financial instruments which potentially subject the Company to concentrations of credit risk consist of cash and cash equivalents and accounts receivable.

Credit risk associated with cash is minimized substantially by ensuring that the assets are placed primarily with major financial institutions that have minimum grade "A" credit ratings. The Company is exposed to credit risk with respect to its accounts receivable. The maximum exposure to credit risk as at December 31, 2019 is \$7,486,743 (2018 - \$8,267,876)

For the year ended December 31, 2019, all of the Company's gaming revenue is collected from the GLC after location costs. These amounts are current at year end. Based on historic default rates and the credit quality of the GLC, no provisions have been recorded and no collateral is requested for the Company's receivables related to its gaming revenue.

## Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company actively manages its liquidity through cash and equity management strategies. Such strategies include continuously monitoring forecasted and actual cash flows from operating, financing and investing activities, seeking to obtain financing through its existing shareholder and related companies.

The Company's cash flow is generated from the distributions received from its interest in LB. The Company monitors cash on a regular basis and reviews expenses and overhead to ensure costs and commitments are being paid in a timely manner. Management has worked with and negotiated with vendors to ensure payment arrangements are satisfactory to all parties and that monthly cash commitments are managed within the Company's operating cash flow capabilities.

Management's goal is to maintain financial flexibility in order to preserve its ability to meet financial obligations, including debt servicing payments and ultimately dividend payments to shareholders in the future. Management consistently monitors its subsidiaries debt covenants and management attempts to deploy capital to provide an appropriate investment return to its shareholders.

As at December 31, 2019, the Company had cash and cash equivalents balance of \$2,253,170 (December 31, 2018 - \$2,466,419). The Company is also expecting its revenue to continue to increase as a result of existing and new machine placements and future planned acquisitions.

The Company expects the following maturities of its financial liabilities:

	<b>Within 1 Year</b>	<b>2-3 years</b>	<b>4-5 years</b>	<b>Total</b>
Accounts payable and accrued liabilities	\$ 5,153,654	\$ -	\$ -	\$ 5,153,654
Distribution payable	294,461	-	-	294,461
Contingent liability	474,737	-	-	474,737
Related party payable	3,060,542	-	-	3,060,542
Lease liability	99,505	320,761	394,294	814,560
Long-term debt	8,852,784	77,023,010	1,137	85,876,931
	<b>\$ 17,935,683</b>	<b>\$ 77,343,771</b>	<b>\$ 395,431</b>	<b>\$ 95,674,885</b>

## **Interest Rate Risk**

The Company's exposure to the risk of changes in market interest rates relates primarily to the term loan and multi-draw credit facilities. As a result, the Company is subject to interest rate risk. All other financial assets and liabilities are non-interest bearing or bear interest at fixed rates.

A 1.0% increase/decrease in the LIBOR rate would have increased/decreased the interest paid by \$858,769.

## **Fair Value Risk**

The Company is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date; Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

The derivative liability was determined a level 2 instrument and valued using the Black Scholes valuation model derived from observable market inputs.

The derivative asset was classified as a level 2 instrument because the inputs are derived from observable market data. The contingent liability was classified as a level 3 instrument because the inputs are not based on observable market data.

There were no transfers between level 2 and level 3 during the year.

The carrying value of cash, restricted cash, accounts receivable, related party balances and accounts payable and accrued liabilities approximate their respective fair values due to their short-term maturities.

The carrying amount of long-term debt approximates its fair value since the interest rates on this instrument approximates the current market rate offered to the Company. On initial recognition, the fair value of long-term debt was established based on the current interest rates, market values and pricing of financial instruments with comparable terms.

The Company measures derivative assets, contingent liabilities and derivative liabilities at fair value at the end of the reporting period.

## Foreign Currency Risk

The Company's functional currency is the United States dollar and major purchases are transacted in United States dollars. However, the Company is exposed to currency risk with fluctuations in the United States dollar relative to the Canadian dollar as the Company, incurs expenses in Canadian dollar. As well, the Company is exposed to currency risk on cash denominated in Canadian dollars. The Company currently does not use derivatives to mitigate its foreign currency risk.

Based on the Company's net monetary liabilities denominated in Canadian dollars, a 10% fluctuation in the exchange rate from CAD to USD will generate increases or decreases in income of approximately \$153,957 (December 31, 2018 - \$155,254).

## Capital Management

The Company manages and adjusts its capital structure based on available funds in order to support its operations and acquisitions. The capital of the Company consists of share capital, warrants and long-term debt. The Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to sustain future development of the business.

As the Company continues to assess and seek to acquire an interest in additional businesses, the Company may continue to rely on capital markets to support continued growth. Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable.

The Company monitors its capital structure and must comply with certain financial covenants related to its long-term debt. The Company intends to manage its capital by operating at a level that provides a conservative margin compared to the limits of its covenants. For the period ended December 31, 2019 the Company was in compliance with the financial covenants related to its long-term debt.

## OUTSTANDING SHARE DATA

The following table summarizes the maximum number of common shares outstanding as at December 31, 2019 and as of the date of this MD&A if all share options outstanding and warrants outstanding were converted to common shares:

	<u>December 31, 2019</u>	<u>April 29, 2020</u>
Common shares outstanding	71,932,788	72,603,024
Warrants outstanding	4,188,022	3,342,713
Share options outstanding	7,140,023	7,130,023
Total	<u>83,260,833</u>	<u>83,075,760</u>

## **RISK FACTORS**

### **Risks related to the businesses and industries of the Company**

#### ***General economic conditions***

The Company's operating subsidiary operates in the digital skilled-based gaming space in Georgia. The profitability of the Company is therefore dependent on favorable economic conditions to prevail in both countries for its successful operations. Decrease of employment rates in the U.S. could significantly impact potential patient population and thus can negatively impact our business.

#### ***Business risks related to operating in the digital skilled-based gaming space***

The Company is subject to general business risks inherent in the operation of digital skilled-based gaming terminal locations, notably contract renewal risk, changes in regulation, competition from other operators, capital expenditure requirements, etc. Moreover, there is no assurance that the performance expected to be achieved at LB will be achieved. Any one of, or a combination of, these factors may adversely affect our business, results of operations and financial condition.

#### ***Fluctuations in revenues and payor mix***

The Company's digital skill-based gaming terminal business is not significantly affected by variability of payments from third-party payors. The revenue cycle is highly regulated by the Georgia Lottery Corporation and the Company can monitor its weekly cash receipts to the Georgia COAM portal.

#### ***Key personnel***

The Company's success is largely dependent upon retaining key personnel engaged in the digital skilled-based gaming terminal business. An inability to retain key employees may adversely affect our business, results of operations and financial condition.

Our success also depends on the efforts and abilities of our management, as well as our ability to attract additional qualified personnel to manage operations and future growth. Also, we maintain key employee life insurance policies on the CEO of Seven Aces and the CEO of LB. The loss of a member of management, other key employee or partners could have an adverse effect on our business, operating results and financial condition.

### ***Regulatory risks***

LB's operation in the U.S. is subject to state rules and regulations as monitored by the Georgia Lottery Corporation. In April 2013, the Georgia Lottery Corporation statutorily assumed the regulatory duties of compliance and enforcement of Class A and Class B Coin Operated Amusement Machines (COAMs) in Georgia. The COAM Division of the GLC oversees these duties. Strict licensing standards, financial responsibilities, and connection/communication protocols are governed by GLC rules and state law. Awareness and education are the two most important fundamentals for a COAM license holder in today's industry. We believe that LB is currently in material compliance with all applicable licensing, financial responsibilities and connection/communication protocols. There can be no assurance that LB will be able to maintain all necessary licenses or certifications in good standing or that it will not be required to incur substantial costs in doing so. The failure to maintain all necessary licenses, certifications and accreditations in good standing, or the expenditure of substantial funds to maintain them, could have an adverse effect on our business, results of operations and financial condition.

### ***Gaming Regulation***

LB is subject to extensive federal, state, and local regulation. State and local government authorities in Georgia require LB to renew gaming master licenses and require officers, key employees and business entity affiliates to demonstrate suitability to be involved in gaming operations. These are privileged licenses or approvals which are not guaranteed by statute or regulation. State and local government authorities may limit, condition, suspend or revoke a license, impose substantial fines, and take other actions, any of which could have a material adverse effect on LB's business, financial condition, results of operations and prospects. We cannot assure you that LB will be able to obtain and maintain the gaming licenses and related approvals necessary to conduct our gaming operations. Any failure to maintain or renew our existing licenses, registrations, permits or approvals could have a material adverse effect on our business, financial condition, results of operations and prospects. Furthermore, if additional gaming laws or regulations are adopted, these regulations could impose additional restrictions or costs that could have a significant adverse effect on LB's business.

### ***Acquisition strategy and concentration risk***

The Company currently owns an interest in one digital skill-based gaming business (LB). Therefore, all of the risks are currently concentrated in a single business. LB owns terminals installed in various locations across the state of Georgia, so the risks are diversified. The Company will continue to execute on its aggressive growth strategy through acquisitions in the Georgia digital skill-based gaming space. Failure to identify suitable acquisition targets and negotiate attractive consideration and acceptable financing terms may adversely affect the Company's performance. As of December 31, 2019, LB closed twenty acquisitions of other digital skill-based gaming businesses in Georgia.

Future growth depends on the ability to locate and secure financially attractive targets that meet the acquisition strategy of the Company, as well as the ability of accessing funds through capital markets to finance the transaction. Failure to identify suitable acquisition targets and negotiate attractive consideration and acceptable financing terms may adversely affect the Company's performance.

Any failure to successfully integrate our businesses and businesses we acquire could adversely affect our business, and we may not realize the full benefits of the strategic acquisitions.

Our ability to realize the anticipated benefits of the strategic acquisitions will depend, to a large extent, on our ability to successfully integrate our business and the businesses we acquire. Integrating and coordinating certain aspects of the operations and personnel of multiple businesses and managing the expansion in the scope of our operations and financial systems involves complex operational, technological and personnel-related challenges. The potential difficulties, and resulting costs and delays, relating to the integration of our business and the strategic acquisitions include:

- the difficulty in integrating newly acquired businesses and operations in an efficient and effective manner;
- the challenges in achieving strategic objectives, cost savings and other benefits expected from acquisitions;
- the diversion of management's attention from the day-to-day operations;
- additional demands on management related to the increased size and scope of our company following the acquisitions; and
- challenges in keeping existing customers and obtaining new customers.

There is no assurance that we will successfully or cost-effectively integrate our business and the businesses we acquire. In addition, the integration process may cause an interruption of, or loss of momentum in, the activities of our combined business. If management is not able to effectively manage the integration process, or if any significant business activities are interrupted as a result of the integration process, our business could suffer, and our results of operations and financial condition may be harmed. Even if the businesses are successfully integrated, we may not realize the full benefits of the strategic acquisitions, including anticipated synergies, cost savings or growth opportunities, within the expected timeframes or at all.

In addition, we have incurred, and may incur additional, significant integration and restructuring expenses to realize synergies. However, many of the expenses that will be incurred are, by their nature, difficult to estimate accurately. These expenses could, particularly in the near term, exceed the savings that we expect to achieve from elimination of duplicative expenses and the realization of economies of scale and cost savings. Although we expect that the realization of efficiencies related to the integration of the businesses may offset incremental transaction and merger-related costs over time, we cannot give any assurance that this net benefit will be achieved in the near term, or at all. Any of these matters could materially adversely affect our businesses or harm our financial condition, results of operations and prospects.

***Our business is geographically concentrated, which subjects us to greater risks from changes in local or regional conditions.***

We currently conduct our business solely in Georgia. Due to this geographic concentration, our results of operations and financial condition are subject to greater risks from changes in local and regional conditions, such as:

- changes in local or regional economic conditions and unemployment rates;
- adverse weather conditions and natural disasters (including weather or road conditions that limit access to our properties)
- changes in local and state laws and regulations, including laws and regulations
- a decline in the number of residents in or near, or visitors to, our locations; and
- changes in the local or regional competitive environment.

Because of the geographic concentration of our business, we face a greater risk of a negative impact on our business, financial condition, results of operations and prospects in the event that any of the geographic areas in which we operate is more severely impacted by any such adverse condition, as compared to other areas in the United States.

***Our business may be adversely affected by economic conditions, acts of terrorism, natural disasters, severe weather, contagious diseases and other factors affecting discretionary consumer spending, any of which could have a material adverse effect on our business.***

The demand for gaming, entertainment and leisure activities is sensitive to downturns in the economy and the corresponding impact on discretionary consumer spending. Any actual or perceived deterioration or weakness in general, regional or local economic conditions, unemployment levels, the job or housing markets, consumer debt levels or consumer confidence, as well as any increase in gasoline prices, tax rates, interest rates, inflation rates or other adverse economic or market conditions, may lead to our customers having less discretionary income to spend on gaming and entertainment, any of which may have a material adverse effect on our business, financial condition, results of operations and prospects.

Acts of terrorism, natural disasters, severe weather conditions and actual or perceived outbreaks of public health threats and pandemics could also significantly affect demand for gaming and entertainment, any of which could have a material adverse effect on our business, financial condition, results of operations and prospects. Furthermore, our gaming locations are subject to the risk that operations could be halted for a temporary or extended period of time, as a result of casualty, forces of nature, adverse weather conditions, flooding, mechanical failure, or extended or extraordinary maintenance, among other causes. If there is a prolonged disruption at any of our gaming locations due to natural disasters, terrorist attacks or other catastrophic events, our business, financial condition, results of operations and prospects could be materially adversely affected. Additionally, if extreme weather adversely impacts general economic or other conditions in the areas in which our gaming locations are located or from which we draw our customers or prevents customers from easily coming to our gaming locations, our business, financial condition, results of operations and prospects could be materially adversely affected.

***We face substantial competition in the Georgia gaming space and may lose market share.***

The coin operated amusement machine market in Georgia, U.S. is highly competitive. LB competes with numerous gaming businesses of varying quality and size. LB faces direct competition from other master license holders in addition to ever-increasing competition from online gaming, including mobile gaming applications for smart phones and tablet computers, state-sponsored lotteries, card clubs, sports books, fantasy sports websites and other forms of legalized gaming.

***LB incurred significant indebtedness in connection with the fourteen business acquisitions and our significant indebtedness could adversely affect our financial health and prevent us from fulfilling our obligations.***

We incurred significant indebtedness in connection with the twenty business acquisitions closed. As of December 31, 2019, the total principal amount of our long-term debt was \$85,876,931. As a result of the increases in our outstanding debt, demands on our cash resources have increased. The increased level of debt could, among other things:

- require us to dedicate a larger portion of our cash flow from operations to the servicing and repayment of our debt, thereby reducing funds available for working capital, capital expenditures and acquisitions, and other general corporate requirements;
- limit our ability to obtain additional financing to fund future working capital, capital expenditures and other general corporate requirements;
- limit our flexibility in planning for, or reacting to, changes in our business and the industries in which we operate;
- restrict our ability to make strategic acquisitions or dispositions or to exploit business opportunities;
- increase our vulnerability to general adverse economic and industry conditions and increases in interest rates;
- place us at a competitive disadvantage compared to our competitors that have less debt; and
- adversely affect our credit rating or the market price of our common stock

Any of these risks could impact our ability to fund our operations or limit our ability to expand our business, which could have a material adverse effect on our business, financial condition, results of operations and prospects.

***LB may incur additional indebtedness, which could further increase the risks associated with our leverage.***

LB may incur significant additional indebtedness in the future, which may include financing relating to capital expenditures, potential acquisitions or business expansion, working capital or general corporate purposes. The existing credit facility with Goldman included a multi-draw term loan, from which \$2,833,931 was undrawn at December 31, 2019. In addition, our long-term debt permits us, subject to specific limitations, to incur additional indebtedness. If new indebtedness is added to our current level of indebtedness, the related risks that we now face could intensify.

***LB may not be able to generate sufficient cash flows to service all of the company's indebtedness and fund operating expenses, working capital needs and capital expenditures, and LB may be forced to take other actions to satisfy our obligations under our indebtedness, which may not be successful.***

LB's ability to make scheduled payments on or refinance our indebtedness will depend upon our future operating performance and our ability to generate cash flow in the future, which are subject to general economic, financial, business, competitive, legislative, regulatory and other factors that are beyond our control. We cannot assure you that our business will generate sufficient cash flow from operations, or that future borrowings will be available to us in an amount sufficient to enable us to pay our indebtedness or fund our other liquidity needs. If our cash flows and capital resources are insufficient to fund our debt service obligations, we could face substantial liquidity problems and could be forced to reduce or delay investment and capital expenditures, dispose of material assets or operations, seek additional debt or equity capital or restructure or refinance our indebtedness. We may not be able to affect any such alternative measures, if necessary, on commercially reasonable terms or at all and, even if successful, such alternative actions may not allow us to meet our scheduled debt service obligations. LB's long-term debt restrict our ability to dispose of assets and use the proceeds from asset dispositions and may also restrict our ability to raise debt or equity capital to repay or service our indebtedness. If we cannot make scheduled payments on our debt, we will be in default and, as a result, our lenders could declare all outstanding amounts to be due and payable, terminate or suspend their commitments to loan money and foreclose against the assets securing such debt, and we could be forced into bankruptcy or liquidation, any of which could have a material adverse effect on our business, financial condition, results of operations and prospects and could result in you losing your investment in our company.

***Covenants in our debt instruments restrict our business and could limit our ability to implement our business plan.***

LB's long term debt facility contain, and any future debt instruments likely will contain, covenants that may restrict our ability to implement our business plan, finance future operations, respond to changing business and economic conditions, secure additional financing, and engage in opportunistic transactions, such as strategic acquisitions. Our long-term debt facility includes covenants restricting, among other things, our ability to do the following:

- incur, assume or guarantee additional indebtedness;
- issue redeemable stock and preferred stock;
- grant or incur liens;
- sell or otherwise dispose of assets, including capital stock of subsidiaries;
- make loans and investments;
- pay dividends, make distributions, or redeem or repurchase capital stock;
- enter into transactions with affiliates; and
- consolidate or merge with or into, or sell substantially all of our assets to, another person.

If LB defaults under any of the long-term debt facilities because of a covenant breach or otherwise, all outstanding amounts thereunder could become immediately due and payable. We cannot assure you that we will be able to comply with the covenants in LB's long-term debt facility or that any covenant violations will be waived. Any violation that is not waived could result in an event of default and, as a result, our lenders could declare all outstanding amounts to be due and payable, terminate or suspend their commitments to loan money and foreclose against the assets securing such debt, and we could be forced into bankruptcy or liquidation, any of which could have a material adverse effect on our business, financial condition, results of operations and prospects and could result in you losing your investment in our company.

***Changes to gaming tax laws could increase LB's cost of doing business and have a material adverse effect on LB's financial condition.***

The gaming industry represents a significant source of tax revenue, particularly to the State of Georgia. Gaming companies are currently subject to significant state and local taxes and fees in addition to normal federal and state corporate income taxes, and such taxes and fees are subject to increase. From time to time, various federal, state and local legislators and other government officials have proposed and adopted changes in tax laws, or in the administration or interpretation of such laws, affecting the gaming industry. In addition, any worsening of economic conditions and the large number of state and local governments with significant current or projected budget deficits could intensify the efforts of state and local governments to raise revenues through increases in gaming taxes and/or property taxes. It is not possible to determine with certainty the likelihood of changes in tax laws or in the administration or interpretation of such laws. Any material increase, or the adoption of additional taxes or fees, could have a material adverse effect on our business, financial condition, results of operations and prospects.

***LB's insurance coverage may not be adequate to cover all possible losses that our operations could suffer. In addition, LB's insurance costs may increase, and we may not be able to obtain the same insurance coverage in the future.***

Although LB has comprehensive property, automobile and liability insurance policies for our operations, with coverage features and insured limits that we believe are customary in their breadth and scope, each such policy has certain exclusions. Certain types of losses, generally of a catastrophic nature, such as earthquakes, hurricanes, floods or terrorist acts, or certain liabilities may be uninsurable or too expensive to justify obtaining insurance. Market forces beyond our control may also limit the scope of the insurance coverage LB can obtain or its ability to obtain coverage at reasonable rates. As a result, LB may not be successful in obtaining insurance without increases in cost or decreases in coverage levels. In addition, in the event of a major casualty, the insurance coverage LB carries may not be sufficient to pay the full market value or replacement cost of its lost investment or in some cases could result in certain losses being totally uninsured. As a result, LB could lose some or all of the capital we have invested, as well as the anticipated future revenue from operations, and LB could remain obligated for debt or other financial obligations, any of which could have a material adverse effect on LB's business, financial condition, results of operations and prospects. In addition to the damage caused to LB's operation by a casualty loss (such as fire, natural disasters, acts of war or terrorism), LB may suffer business disruption as a result of these events or be subject to claims by third parties injured or harmed. While we carry general liability insurance, this insurance may not be adequate to cover all losses in such event.

LB renews insurance policies on an annual basis. The cost of coverage may become so high that LB may need to reduce policy limits or agree to certain exclusions from coverage. Among other factors, it is possible that regional political tensions, homeland security concerns, other catastrophic events or any change in government legislation governing insurance coverage for acts of terrorism could materially adversely affect available insurance coverage and result in increased premiums on available coverage (which may cause LB to elect to reduce our policy limits), additional exclusions from coverage or higher deductibles.